Black Hawk County

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Community Health Needs Assessment Snapshot

Promote Healthy Behaviors

Problems/Needs:

- Need to provide education, information and resources to protect and promote the public's health.
- Need to advocate for and develop strategies to address gaps in health promotion and prevention services.
- Need to link the public to available health promotion and prevention services.
- Need to identify health priorities and develop policy using results of the community health needs assessment and report from the designated local public health agency.
- Need to provide health promotion and primary prevention services for required categories when no other providers can be identified within the jurisdiction.
- Need to assure that public health messages address the community's special populations.

Prevent Injuries

Problems/Needs:

- Need to promote promising and best practices, and/or evidence-based injury prevention interventions.
- Need to support and advocate for strategies to reduce intentional and unintentional injuries.
- Need to monitor for intentional and unintentional injuries.
- Need to assure an adequate public health workforce.

Protect Against Environmental Hazards

Problems/Needs:

- Need to engage community stakeholders in the process of reviewing health data and recommending action such as further investigation, new program efforts, or policy direction.
- Need to secure funding for local public health through federal, state, local, and other sources.
- Need to enforce environmental health rules and regulations.
- Need to assure an adequate public health workforce.
- Need to maintain an information technology infrastructure.

Prevent Epidemics and the Spread of Disease

Problems/Needs:

- Need to provide clear, culturally appropriate, timely and effective education, information and consultation about prevention, management and control of communicable diseases to the public and health care community.
- Need to identify, design, and implement prevention and control measures for individuals, communities and the environment.
- Need to conduct disease surveillance activities in accordance with state-recommended resources and targeting special/mobile populations.
- Need to maintain an adequate level of appropriately qualified local staff that provides technical assistance, consultation, and resource referral for local public health and the public.
- Need to develop a 24h/365 day per year surveillance system.
- Need to link the public to available health promotion and prevention services; and acute services.

Prepare for, Respond to, and Recover from Public Health Emergencies

Problems/Needs:

- Need to maintain communication infrastructure.
- Need to secure funding for local public health through federal, state, local, and other sources.
- Need to assure an adequate public health workforce.

Strengthen the Public Health Infrastructure

Problems/Needs:

None identified

Community Health Improvement Plan

		Who is	When?
Goal	Strategies	responsible?	(Timeline)
1. Provide education, information	Complete a cross-walk of this goal to the <i>Iowa/Healthy People</i>	Black Hawk	2011
and resources to protect and	2020 and Black Hawk County Governing for the Future	County Health	
promote the public's health	documents.	Department	
(Healthy Behaviors).	Perinatal Period - Complete health risk assessments, screening	Allen Women's	2011 – 2015
Black Hawk County	and education. Focus areas include social-behavioral, substance	Health, Covenant	
Indicators/Other Data: Low Birth	abuse, and general health to identify and provide early	High Risk Prenatal	
Rate (LBW) per 1,000 population -	interventions to mother and infant throughout the perinatal	Clinic, Pathways	
65.4, Very Low Birth Rate (VLWB)	period.	Behavioral	
per 1,000 population - 15.2 (IDPH-		Services	
Data Warehouse 2009); Percent	Pediatrics (Ages 1 - 12) - Complete health risk assessments and	School Health	2011 - 2015
of Medicaid enrolled children ages	facilitate integrated wellness curricula. Focus areas include	Providers, Black	
1 - 20 who receive dental services	healthy behaviors, addiction-free lifestyles, nutrition, oral health,	Hawk County	
- of 12,12, 57% received services	anti-bullying, mental health, and fetal alcohol spectrum disorder	Health	
(EPSDT Dental Services Rpt, 2009);	(FASD).	Department,	
Percent of children eligible for free		Cedar Valley Oral	
or reduced school lunch - 40%		Health Coalition,	
(IDOE, 2009); Percent of children		Pathways	
enrolled in 1st Five Healthy		Behavioral	
Mental Development initiative - of		Services,	
11,727 children ages 0 - 5 - 1.4%		Community in	
referred through participating		Schools	
providers (BHCHD, 2009-10);	Adolescents (Ages 13 - 17) - Complete health risk assessments	School Health	2011 – 2015
Percent of Iowa high school	and facilitate evidence-based health promotion. Focus areas	Providers, Cedar	
students surveyed who smoked a	include behavioral health, substance use/abuse, FASD,	Valley Oral Health	
whole cigarette before the age of	obesity/pre-diabetes, oral health, reproductive life planning,	Coalition,	
13 - 10.4% [146 of 1,407] (Iowa	including Sistas Informing, Healing, Living & Empowering (SiHLE)	Pathways	
Youth Risk Behavior Survey,	intervention. Refer also to strategies outlined in the national	Behavioral	
2007); Iowa Mortality rate per	Healthy Youth/Youth Risk Behavior Survey (CDC, Division of	Services, Allen	
100,000 for female breast cancer	Adolescent School Health, 2009).	Women's Health,	
by race and education (≤ 12 years		Community in	

of education) - African Americans		Schools	
25.3 compared to 9.7 Caucasians;	Adult (Ages 18 - 64) - Complete health risk assessments and	Black Hawk	2011 - 2015
Income and educational level of	facilitate evidence-based health promotion. Focus areas include	County Health	
women more likely to obtain a	cancer, chronic disease, nutrition, co-occurring substance abuse	Department,	
mammogram - \$35,000 and	and mental health disorders, FASD, and behavioral/metabolic	Covenant Medical	
college graduate (State Health	consequences of sleep deprivation (attention span, weight gain,	Center, Allen	
Registry of Iowa, 2008).	diabetes risk).	Hospital, Peoples	
		Community	
		Health Clinic,	
		Iowa State	
		University	
		Extension	
		Services, Black	
		Hawk Grundy	
		Mental Health	
		Center, Pathways	
		Behavioral	
		Services,	
		University of	
		Northern IA	
		Student Health	
		Services.	
	Older Adult/Geriatric (Ages 65+) - Complete health risk	Hawkeye Valley	2011 – 2015
	assessments and coordinate with the Iowa Healthy Links (IHL)	Area Agency on	
	initiative to facilitate evidence-based health promotion. Focus	Aging, YWCA of	
	areas include physical activity, chronic disease, co-occurring	Black Hawk	
	substance abuse and mental health disorders, medication	County, Black	
	management and metabolic consequences of sleep deprivation	Hawk County	
	(weight gain, diabetes risk).	Health	
		Department,	
		Covenant Medical	
		Center, Allen	
		Hospital, Peoples	
		Community	

Across the lifespan, promote and implement evidence-based health promotion curricula through community partnerships and collaborative fund seeking efforts. Focus curricula include A Matter of Balance, Chronic Disease Self-Management Program (Better Choices Better Health), BASICS/Pick a Better Snack, WeCan! (Ways to Enhance children's Activity and Nutrition), Habits for Healthy Hearts, SiLHE, Sister to Sister, and Freedom From Smoking, CDC Action Guides to Improve Community Health: Diabetes Self-Management Education, School-Based Physical Activity, Social Support for Physical Activity, Healthcare Provider Reminder Systems (Tobacco-Use Education and Treatment to Consumers).	State University Extension Services, Veterans' Clinic, Black Hawk Grundy Mental Health Center, Pathways Behavioral Services. Black Hawk County Health Department, Hawkeye Valley Area Agency on Aging, Retirement Living Communities, Allen Women's Health, Pathways Behavioral Health Services, YWCA of Black Hawk County, Covenant Medical Center, Iowa State University Extension Services, Waterloo Community School District Black Hawk County Health	2011 - 2015 2011 - 2015, 2012 - 2013 (CQI team)
messaging at the individual, family, and/or neighborhood level	County Health	- 2013 (CQI team)

(see also goal #6).	Department	
	facilitated CQI	
	team	

Goal	Strategies	Who is responsible?	When? (Timeline)
2. Advocate for and develop strategies to address gaps in health promotion and prevention	Complete a cross-walk of this goal to the <i>lowa/Healthy People</i> 2020 and Black Hawk County <i>Governing for the Future</i> documents.	Black Hawk County Health Department	2011
services (Healthy Behaviors). <u>Indicators/Other</u>	Perinatal Period - explore system barriers related to language, literacy, and transportation.	Allen Women's Health	2012 -2013
Data: Percent of adults (total U.S. population) with proficient health literacy - 12%; Percent by racial group below basic health literacy - 41% Caucasian, 35% Hispanic, 19% African American, 5% Other	Pediatrics (Ages 1 - 12) - explore system barriers related to transportation for parents of young children, access/time to provide oral and mental health education and referral.	Black Hawk County Health Department, Peoples Community Health Clinic	2011 -2012
(Nat'l Assessment of Adult Literacy, 2003).	Adolescents (Ages 13 - 17) - explore system barriers related to access for family planning/STI prevention services for minors.	Allen Women's Health	2011- 2012
	Adult (Ages 18 - 64) - explore system barriers related to language and literacy.	Black Hawk County Health Department, Peoples Community Health Clinic	2011 – 2015
	Older Adult/Geriatric (Ages 65+) - explore system barriers related to transportation, home and community-based services, oral health, language and literacy.	Hawkeye Valley Area Agency on Aging, Black Hawk County Health Department, Peoples Community Health Clinic	2011- 2015

Goal	Strategies	Who is responsible?	When? (Timeline)
3. Promote promising and best practices, and/or evidence based injury prevention interventions (Preventing Injuries). Indicators/Other Data: Sustained improvement in exercise levels of (Black Hawk County) total participants in "A Matter of Balance," measured by an overall positive change (≥+0.1) in responses from last class survey to 6-month follow-up - +.34 (Senior Services - Seattle, WA, 2010); additional youth benchmarks to be determined based on outcome measures of evidence-based curricula.	Complete a cross-walk of this goal to the <i>lowa/Healthy People</i> 2020 and Black Hawk County <i>Governing for the Future</i> documents.	Black Hawk County Health Department	2011
	Coordinate with Cedar Valley's Promise - Early Childhood Education Task Team's Child Abuse Prevention Sub-Task Team, Baby Safety Project - to promote child passenger safety; crib; smoke detector use; and other birth - 5 years of age safety initiatives.	Cedar Valley's Promise - Early Childhood Education Task Team - Child Abuse Prevention Sub-Task Team - Baby Safety Project	2011 – 2015
	Implement evidence-based curricula to strengthen parenting skills and family safety (Effective Black Parenting, Living Apart/Parenting Together, Empowering Parents, Parent Connection, and WISE Guys, Take Charge of Your Body).	Family and Children's Council of Black Hawk County, Seeds of Hope	2011 – 2015
	Explore opportunity to re-establish a Black Hawk County Safe Kids Coalition with new partners associated with Cedar Valley's Promise.	Black Hawk County Health Department	2012
	Continue to facilitate CPR/obstructed airway training with Latino mothers of young children.	YWCA of Black Hawk County	2011 – 2015
	Coordinate with local partners of the Iowa Healthy Links to promote the five building blocks of an effective community-based (adult) fall prevention program, including: education about falls/risk factors, exercise programs, medication review, vision exams and home safety assessments/modifications.	Black Hawk County Health Department and Hawkeye Valley Area Agency on Aging	2011 – 2015
	Continue to facilitate, A Matter of Balance, an evidence-based fall prevention intervention, including community capacity	Black Hawk County Health	2011 – 2015

building through "coach" and "master training" opportunities.	Department and Hawkeye Valley Area Agency on Aging	
Facilitate education on body mechanics to prevent/reduce	Occupational	2011 – 2015
injuries in the workplace.	Health Providers	

Goal	Strategies	Who is responsible?	When? (Timeline)
4. Support and advocate for strategies to reduce intentional	Complete a cross-walk of this goal to the <i>Iowa/Healthy People</i> 2020 and Black Hawk County <i>Governing for the Future</i>	Black Hawk County Health	2011
and unintentional injuries (Preventing Injuries).	documents.	Department	
	Facilitate annual legislative forum and session-related advocacy	Black Hawk County	2011 – 2015
	to promote enhanced and/or new legislation related to unintentional injury prevention.	Health Department/Board	
	unintentional injury prevention.	of Health	
	Continue to offer neighborhood-level initiatives within a target	Cedar Valley's	2011 – 2015
	area of the City of Waterloo.	Promise, Child and	
		Community Safety	
		Task Team; City of	
		Waterloo -	
		Neighborhood	
		Services	
	Explore opportunity to re-establish a Black Hawk County Safe	Black Hawk County	2012
	Kids Coalition with new partners associated with Cedar Valley's	Health	
	Promise.	Department	
	Monitor progress of the Waterloo initiatives of the Iowa	Black Hawk County	2011 - 2015
	Accountability Program/IAP (established to address a	Health	
	disproportionate number of African Americas affected by	Department in	
	domestic violence), including improved participant accountability	coordination with	
	among African American offenders ordered to batterer's	IAP Site Liaison.	
	education.		

		Who is	When?
Goal	Strategies	responsible?	(Timeline)
5. Engage community stakeholders in the process of reviewing health data and recommending action such as further investigation, new program efforts, or policy direction (Protect Against Env. Hazards). Black Hawk County Indicators/Other Data: Percent of food establishment inspections without critical violations - 62% (BHCHD, 2010); Percent of children screened testing positive for lead poisoning - 3.3% (IDPH Lead Poisoning Prevention, 2010).	Complete a cross-walk of this goal to the <i>lowa/Healthy People</i> 2020 and Black Hawk County <i>Governing for the Future</i> documents.	Black Hawk County Health Department	2011
	Review and identify relevant data collection for environmentally related illnesses and testing, as well as other sources of data within Black Hawk County.	Black Hawk County Health Department	2011 - 2012
	Analyze data of environmentally related illnesses, testing, and other sources of data within Black Hawk County.	Black Hawk County Health Department, City of Waterloo, other local municipality and state agency representatives, as indicated by data	2012
	Facilitate action plan(s) development in response to data analysis.	Black Hawk County Health Department	2012 – 2013

		Who is	When?
Goal	Strategies	responsible?	(Timeline)
6. Provide clear, culturally	Complete a cross-walk of this goal to the <i>Iowa/Healthy People</i>	Black Hawk	2011
appropriate, timely and effective	2020 and Black Hawk County Governing for the Future	County Health	
education, information and	documents.	Department	
consultation about prevention,			
management and control of			
communicable diseases to the			
public and health care community			
(Prevent Epidemics and the			
Spread of Disease).			
Black Hawk County			
Indicators/Other Data: Rate of			
sexually transmitted infection			
(includes syphilis, Chlamydia,			
Gonorrhea) per 100,000			
population - 929 as compared to			
State of Iowa - 371 (IDPH, 2009);			
Rate of enteric disease (includes E.			
Coli, Hepatitis A, Salmonella,			
Shigella) per 100,000 population -			
15.6 as compared to State of Iowa			
- 22 (IDPH, 2009); Percent of			
children 24 months that are up to			
date with immunizations - 86.4%			
(IDPH, 2008); Percent of			
adolescents ages 13 - 15 that are			
up to date with immunizations-			
98% (BHCHD, 2010).			
	Coordinate a quality improvement process team including	Black Hawk	2012 - 2013
	representatives from Allen Hospital/Iowa Health System,	County Health	
	Wheaton Franciscan Healthcare, Peoples Community Health	Department	
	Clinic, Black Hawk County Health Department and respective		
	PR/marketing agencies - to develop and disseminate		

standardized communicable disease messages to consumers and	
health care providers in Black Hawk County, Iowa.	

Goal	Strategies	Who is responsible?	When? (Timeline)
7. Maintain communication infrastructure (Prepare for, Respond to, and Recover from Public Health Emergencies). Black Hawk County Indicators/Other Data: Percent of "After Action Reports" identifying communication issues as requiring action plan follow - up - 100% (BHCHD, 2010).	Complete a cross-walk of this goal to the <i>lowa/Healthy People</i> 2020 and Black Hawk County <i>Governing for the Future</i> documents.	Black Hawk County Health Department	2011
	Collaborate with local multidisciplinary response partners that may affect emergency response for updating and reviewing the response plan, including communication infrastructure, at a minimum of two times per year.	Local Emergency Planning Committee (LEPC), Black Hawk County Health Department, Public Information Officer (PIO) Group	2011 - 2015
	Collaborate, as above, to specifically address action plans for: rumor control, contingent communication plan (when normal systems are inoperable), control for public perception vs. reality, timeliness and inter-agency communications.	Local Emergency Planning Committee (LEPC), Black Hawk County Health Department, Public Information Officer (PIO)	2012 – 2013

	Group	
Coordinate with goal #6 strategy, above, regarding development	PIO Group	2012 – 2013
and dissemination of standardized communicable disease		
messages to consumers and health care providers in Black Hawk		
County, Iowa.		

Goal	Strategies	Who is responsible?	When? (Timeline)
8. Maintain an information technology infrastructure (Public Health Infrastructure). Indicators/Other Data: Percent progress with Black Hawk County Health Department e-health implementation - 0% (BHCHD, 2010).	Complete a cross-walk of this goal to the <i>lowa/Healthy People</i> 2020 and Black Hawk County <i>Governing for the Future</i> documents.	Black Hawk County Health Department	2011
	Acquire access to an information technology specialist(s) to support the needs of local public health, including infrastructure; website development and maintenance; electronic medical records/e-health exchange; and geographic information system.	Black Hawk County Health Department/Board of Health	2011 – 2012
	Develop a computer infrastructure (state-of-the-art hardware and software) that meets the specifications and compatibility requirements with the Iowa Department of Public Health, other contractors, and community partners, including e-health compliance, to manage and exchange data.	Black Hawk County Health Department/Board of Health, Black Hawk County Information Technology Department, Community in Schools	2011 -2012
	Maintain a computer infrastructure (state-of-the-art hardware and software) that meets the specifications and compatibility requirements with the Iowa Department of Public Health, other	Black Hawk County Health Department/Board	2012 - 2013

contractors, and community partners, including e-health compliance, to manage and exchange data.	of Health, Black Hawk County	
	Information Technology	
	Department,	
	Community in Schools	
Develop/review/revise written policies and procedures to assure	Black Hawk County	2011
(a) system security (virus and firewall protection, encryption) to	Health	
safeguard the privacy of electronically submitted protected	Department/Board	
health information; and (b) collecting, storing, retrieving, and retaining electronic records.	of Health	
Assure transparency in computer applications such as inventory	Black Hawk County	2013 – 2014
systems and project prioritization.	Health	
	Department/Board of Health	

Goal	Strategies	Who is responsible?	When? (Timeline)
9. Secure funding for local public health through federal, state, local and other sources (Public Health Infrastructure). Indicators/Other Data: Percent of local public health grants/contracts funding two or more collaborative partners - 35% (BHCHD, 2010).	Complete a cross-walk of this goal to the <i>Iowa/Healthy People</i> 2020 and Black Hawk County <i>Governing for the Future</i> documents.	Black Hawk County Health Department	2011
	Engage the local community to identify health needs and intervention strategies, eliminate duplication of services, and promote an effective continuum of public health services.	Black Hawk County Health Department	2011 - 2015
	Facilitate quality improvement to review current operational processes, costing methodologies, and other strategies to	Black Hawk County Health	2012 – 2015

promote efficiencies in public health service delivery.	Department	
Coordinate external funds development in collaboration with the	Black Hawk County	2011 – 2015
Board of Health, Board of Supervisors, and community partners,	Health	
with an emphasis on renewable funding options.	Department,	
	Community	
	Collaborators	
Maintain compliance with all current funding sources to assure	Black Hawk County	2011 - 2015
opportunities for continued/increased funding.	Health	
	Department,	
	Community	
	Collaborators	
Advocate for legislation to support comprehensive local public	Black Hawk County	2011 – 2015
health services.	Board of Health	
Develop an annual budget in compliance with Iowa's Local Public	Black Hawk County	2014 – 2015
Health Standards.	Health	
	Department/Board	
	of Health	

Goal	Strategies	Who is responsible?	When? (Timeline)
10. Assure an adequate public health workforce (Public Health Infrastructure). Indicators/Other Data: Future indicator to be determined.	Complete a cross-walk of this goal to the <i>Iowa/Healthy People</i> 2020 and Black Hawk County <i>Governing for the Future</i> documents.	Black Hawk County Health Department	2011
	Maintain an adequate level of appropriately qualified local staff with the provision of technical assistance, consultation, and resource referral for local public health and the public.	Black Hawk County Health Department, Collaborating Partners	2014 – 2015
	Conduct an assessment at least every five years to determine the workforce necessary to maintain organizational capacity and assure the provision of public health services.	Black hawk County Health Department,	2011 - 2012

	Collaborating	
	Partners	
Develop a plan, including criteria of evaluation, to respond to the	Black Hawk	2012 – 2013
gaps of the workforce assessment.	County Health	
	Department,	
	Collaborating	
	Partners	
Evaluate the results of the workforce plan.	Black Hawk	2014
	County Health	
	Department,	
	Collaborating	
	Partners	

Goal	Strategies	Who is responsible?	When? (Timeline)
11. Assure a competent public health workforce (Public Health Infrastructure). Indicators/Other Data: Future	Complete a cross-walk of this goal to the <i>Iowa/Healthy People</i> 2020 and Black Hawk County <i>Governing for the Future</i> documents.	Black Hawk County Health Department	2011
indicator to be determined.	Adopt a public health competency model, i.e. Council on Linkages, Core Competencies, Iowa Learning Mgt System, etc., including specialty competencies, as indicated.	Black Hawk County Health Department/Board of Health	2011
	Prepare a competency assessment program for a) current employees, b) new employees and, c) public health partners, including language for position descriptions, orientation, routine/emerging knowledge and skill development/demonstration.	Black Hawk County Health Department, AFSCME Collective Bargaining Unit	2012
	Implement a base-line competency assessment program for current employees to identify individual and organizational training needs.	Black Hawk County Health Department, AFSCME Collective	2012 – 2013

	Bargaining Unit	
Implement a base-line competency assessment program for new	Black Hawk County	2013
employees to identify individual training needs.	Health	
	Department,	
	AFSCME Collective	
	Bargaining Unit	
Invite representatives from community-based agencies to	Black Hawk County	
participate in a public health competency assessment program to	Health	
identify individual and community-level training needs.	Department	
Develop/implement a multidisciplinary training plan in response	Black Hawk County	2013 - 2015
to competency assessment, including community-based	Health	
workshop(s) and evidence-based curricula (at the organizational	Department/Board	
level) to address local, state, or federal training requirements.	of Health	
Plan/implement a credentialing process for the local public	Black Hawk County	2013- 2014
health workforce consistent with the Iowa Local Public Health	Health	
Standards.	Department/Board	
	of Health	

		Who is	When?
Goal	Strategies	responsible?	(Timeline)
12. Identify health priorities and	Complete a cross-walk of this goal to the <i>lowa/Healthy People</i>	Black Hawk	2011
develop policy, as it relates to	2020 and Black Hawk County Governing for the Future	County Health	
policy and environmental change,	documents.	Department	
using results of the community			
health needs assessment and			
report from the designated local			
public health agency (Public			
Health Infrastructure).			
Indicators/Other Data: Percent			
completion of master plan for			
complete streets initiative -			
threshold to be determined.			
	Promote activities related to the Safe Routes to School (SRTS)	Iowa Northland	2011 - 2013

initiative.	Regional Council	
	on Governments	
	(INRCOG)	
Promote implementation of complete streets design to	INRCOG, City of	2011 – 2015
encourage "livable" communities with increased options for non-	Cedar Falls	
motorized walking/cycling routes.		
Promote use of the Cedar Valley trail system through the annual	Cedar Trails	2011 – 2015
Cedar Valley Trails Festival, Trails Summit, distribution of the,	Partnership, Black	
Trails and Recreation Guide, Cedar Valley CHANGE: Workplace	Hawk County	
Resource Guide (non-motorized commutes) and implementation	Conservation	
of the CDC Action Guide to Improve Community Health: Places	Board, INRCOG	
for Physical Activity.		
Expand the community garden program, including retirement	Iowa State	2011 – 2015
community garden clubs, neighborhood and public gardens.	University	
	Extension Services	
Continue off the translation of the decomposition of	(ISU)	2014 2015
Continue efforts to address food security through expansion of	Northern Iowa Food and Farm	2011 - 2015
farmer's markets, neighborhood and public community gardens, and access to culturally appropriate foods.	Partnership	
and access to culturally appropriate loods.	(NIFFP), ISU, Iowa	
	Special	
	Supplemental	
	Nutrition Program	
	for Women,	
	Infants, and	
	Children (WIC)	
Promote worksite wellness through "wellness ambassadors,"	Black Hawk	2011 – 2015
annual Live Healthy Iowa 100 Day Challenge initiative &	County Health	
strategies outlined in Cedar Valley CHANGE: Workplace Resource	Department, ISU	
Guide.		